

Health and Wellbeing Board Thursday 14th July 2022

Title	Joint Health and Wellbeing Strategy – Key Area Three Deep Dive
Report of	Director of Public Health and Prevention & Director of Integration (Barnet Directorate)
Wards	All
Status	Public
Urgent	No
Key	No
Enclosures	Appendix A – Overview of Key Area Three presentation Appendix B – Progress Report on Key Area Three: Ensuring delivery of coordinated and holistic care, when we need it
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Summary

Key Area Three of the Barnet Joint Health and Wellbeing Strategy (JHWS) 2021 to 2025 is about ensuring the delivery of co-ordinated and holistic care to residents, when they need it.

Within this key area are three outcomes, which are:

- Support digital transformation of services
- Enable carers health and wellbeing
- Deliver population health integrated care

This report provides an update to the Board on projects underway to deliver the outcomes of Key Area Three and the work across the council to improve delivery in this area.

Appendix I is a presentation containing an overview of Key Area Three projects. Appendix II is the progress report on Key Area Three and includes progress updates on workstreams, next steps to be delivered and a log of key risk and issues.

Officers Recommendations

1. That the Board note the Key Area Three overview presentation

2. That the Board note the progress report on Key Area Three

1. Why this report is needed

- 1.1 This report gives the Board an update on the activity of projects to implement Key Area Three of the Barnet Joint Health and Wellbeing Strategy (JHWS). In addition to an overview of performance indicators for this area the report provides a deep dive into projects that support integrated and holistic services for residents. The full deep dive to Key Area Three is included as appendix I of this report.
- 1.2 The first outcome of this area is to *support digital transformation of services*. Work in this area focusses on two elements of digital transformation. The first is on the integration of data to enable health and care workers to access an integrated care record for their patients or clients and build a richer picture of population health to help direct the wider provision of services. The second focuses on increasing the use of tools and interventions to support individual-level prevention and timely accessible care, while recognising that we need to address inequalities in access to digital services.
- 1.3 The second outcome is to *enable Carers Health and Wellbeing*. Both formal and informal carers can be vulnerable to their own poor health outcomes, often prioritising the people that they care for. Action in this area focuses on how to identify informal carers; how we support both informal carers with their own health and wellbeing; understanding and addressing the changes faced by carers in the pandemic and post pandemic eras; and looking forward to developing our future strategy to support adult and young carers.
- 1.4 The third and final outcome of Key Area Three is to *deliver population health integrated care*. The purpose of this outcome is to focus on ways to make it simpler and easier for residents to access care that prevents poor health outcomes. Areas of work include:
 - the integration of care and pathways for both adults and children, considering how primary and secondary prevention can be incorporated into pathway design;
 - building neighbourhood models of service delivery, with teams of different professionals that work together for the benefit of patients/clients in a local area;
 - Ensuring the right kind of support for those with Covid and long Covid; and
 - Improving the way in which services work together to deliver support for individuals with complex health and social needs, such as being homeless, substance misusers and/or having a mental health issue.

2. Reasons for recommendations

- 2.1 This report provides updates on key projects and outputs for Key Area Three of the Joint Health and Wellbeing Strategy (JHWS). This deep dive provides narrative updates on workstreams linked to the priorities and aims of the JHWS which demonstrate progress in delivery of the overall strategy.

3. Alternative options considered and not recommended

- 3.1 Not applicable

4. Post decision implementation

- 4.1 For the duration of this strategy, regular updates will be provided to the Board by the Director of Public Health and Prevention. These updates will give the Board oversight of the key performance indicators (KPIs) and implementation of the strategy as it develops.

5. Implications of decision

5.1 Corporate Priorities and Performance

- 5.1.1 This report provides updates on key projects and outputs for Key Area Three of the Joint Health and Wellbeing Strategy (JHWS). This deep dive provides narrative updates on workstreams linked to the priorities and aims of the JHWS. This includes projects which further the shared priorities of the JHWS and aligns with the Barnet Corporate Plan.

5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)

- 5.2.1 Implementation of the JHWS will need to be affordable and funded within the existing budget and staffing from the (non-Covid-19) PH Grant and wider system. Key Area Three of the HWBS particularly focusses on those areas of integration where working across partners will make the greatest difference to local residents.

5.3 Legal and Constitutional References

- 5.3.1 Developing a JHWS is a statutory responsibility of the Health and Wellbeing Board, as set out in the Local Government and Public Involvement in Health Act 2007 (as amended by the Health and Social Care Act 2012). This report is an update on the progress of activities within the JHWS.
- 5.3.2 Article 7 Committees, Forums, Working Groups and Partnerships of the Council's Constitution sets out the terms of reference of the Health and Wellbeing Board which includes the following responsibilities:
- To jointly assess the health and social care needs of the population with NHS commissioners, and apply the findings of a Barnet Joint Strategic Needs Assessment (JSNA) to all relevant strategies and policies.
 - To promote partnership and, as appropriate, integration, across all necessary areas, including the use of joined-up commissioning plans across the NHS, social care and public health. To explore partnership work across North Central London where appropriate
 - To work together to ensure the best fit between available resources to meet the health and social care needs of the population of Barnet (including children), by both improving services for health and social care and helping people to move as close as possible to a state of complete physical, mental and social wellbeing.
 - Specific responsibilities for overseeing public health and developing further health and social care integration

5.4 Insight

- 5.4.1 The KPIs and actions for the JHWS have been chosen with evidence and data at the forefront of decisions. Different sources of data have been used and identified to best demonstrate how we are performing against the goals of the strategy. These have been sourced from across the health sector and include the JSNA Fingertips and the Public Health Outcomes Framework.

5.4.2 Some of the KPIs within Key Area Three have been amended from the original approved by Board, in line with the approval to update with continuous reviews to ensure we are monitoring the correct KPIs.

5.4.3 Looking forwards, to the implementation of the strategy, data will continue to inform the actions that are performed across partners. Any issues identified within the data currently available to the council, will be monitored and actioned as appropriate, striving for equality in health regardless of background, race, religion, gender. The KPIs will be informed by data and monitored accordingly

5.5 Social Value

5.5.1 Not applicable for this report.

5.6 Risk Management

5.6.1 As part of the risk management for the JHWS implementation plan, there is a risk register which is regularly reviewed to ensure that risks are effectively managed and escalated as appropriate. Risks associated with the delivery of projects related to this key area are identified in the appendix with mitigations when required.

5.7 Equalities and Diversity

5.7.1 A whole systems approach to prevention has been taken along with health and care integration with a focus on health inequalities which persist amongst groups with protected characteristics.

5.8 Corporate Parenting

5.8.1 Whilst there is no direct impact on the council's corporate parenting role as a result of the HWBS development, the actions set out in the plan do provide opportunities to support the council's role as corporate parent through the health and wellbeing improvement interventions for children and young people residing in the borough including children in care.

5.9 Consultation and Engagement

5.9.1 Not applicable for this report.

5.10 Environmental Impact

5.10.1 There are no direct environmental implications from noting the recommendations.

6. Background papers

6.1 Final Joint Health and Wellbeing Strategy Key Performance Indicators 2021- 2025.
Available at:

<https://barnet.moderngov.co.uk/documents/s66682/Board%20Paper%20HWBS%202022.09.pdf>

[Appendix 1 - HWBS Action plan.pdf \(moderngov.co.uk\)](#)

[Appendix 2 - Outcomes and KPIs HWBS.pdf \(moderngov.co.uk\)](#)